Brian Marick

• Software testing specialist.
• Marick is an author of the Agile Manifesto that launched the Agile software development movement
• Early proponent of the Context-Driven school of testing, and author of three books.


MANIFESTO FOR AGILE SOFTWARE DEVELOPMENT

We are uncovering better ways of developing software by doing it and helping others do it. Through this work we have come to value:

INDIVIDUALS AND INTERACTIONS over processes and tools
WORKING SOFTWARE over comprehensive documentation
CUSTOMER COLLABORATION over contract negotiation
RESPONDING TO CHANGE over following a plan

That is, while there is value in the items on the right, we value the items on the left more.
Who was there?

- Kent Beck
- Mike Beedle
- Arie van Bennekum
- Alistair Cockburn
- Ward Cunningham
- Martin Fowler
- Robert C. Martin
- Steve Mellor
- Ken Schwaber
- James Grenning
- Jim Highsmith
- Andrew Hunt
- Ron Jeffries
- Jon Kern
- **Brian Marick**
- Jeff Sutherland
- Dave Thomas
“Seven Years Later
What the Agile Manifesto Left Out”

Brian Marick

Although the Agile Manifesto has helped many organizations change how they build software, the agile movement now suffers from backsliding, overselling, and a resulting backlash. Brian Marick believes that is partly because the manifesto is focused outwardly; it tells the business how the development team will work with it.

What it does not talk about is how the team must work within itself and with the code.

Agile Development Conference & Expo 2008 Video
From the Video

“Dirty little secrets of software…”

• Documentation hinders teams ability to change
  Fails to talk about what the software will do
  How it will “live”

• Accept change
  No longer whining about changes
  Tools
  Deliver working software

• Don’t tell us how to develop software
Guiding values … the key

Without values… give into temptation
   To not stick to Agile practices
Get bullied… play it safe

VALUES

1. Courage
2. Working software
3. Ease
4. Fast feedback
5. Naïveté
6. Visibility
7. Joy
Do not shave!